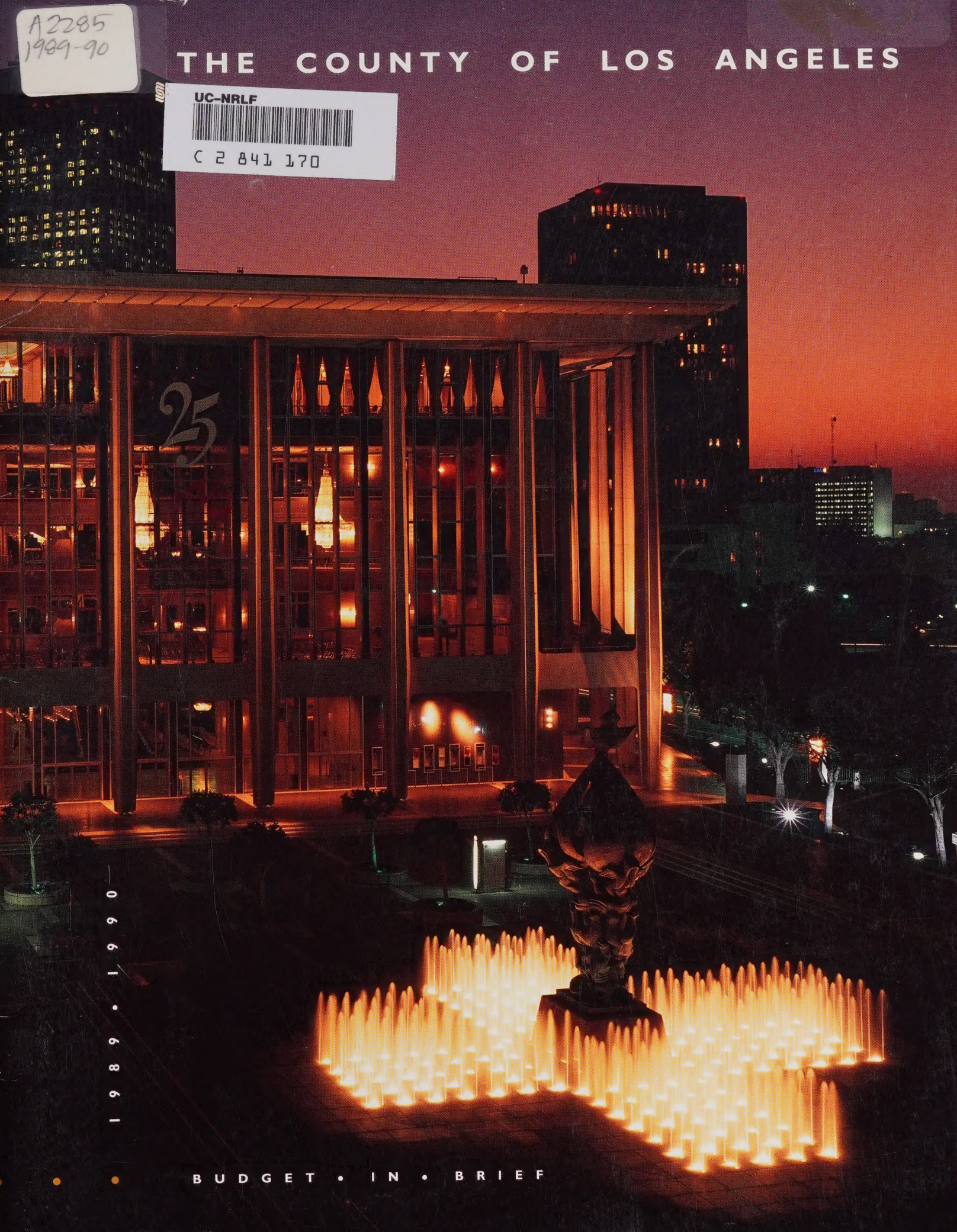
A2285
1989-90

THE COUNTY OF LOS ANGELES

UC-NRLF
C 2 841 170



1989 • 1990

BUDGET • IN • BRIEF

COUNTY DATA

Size:	4,083 square miles
Population:	Over 8.6 million residents
Budget:	$9.7 billion
Climate:	Annual mean temperature 65.3 F Average annual precipitation 14.85 inches
Form of Government:	A five-member Board of Supervisors governs the County. Supervisors are elected by district to serve four-year alternating terms at elections held every two years.
County Seat:	City of Los Angeles
Elected Officials:	5 Supervisors 1 Sheriff 1 District Attorney 1 Assessor 238 Superior Court Judges 187 Municipal Court Judges 1 Justice Court Judge

Cover: Dorothy Chandler Pavilion (Music Center of Los Angeles County) celebrating its 25th Anniversary with downtown Los Angeles in background.

BOARD OF SUPERVISORS

PETER F. SCHABARUM
First District

KENNETH HAHN
Second District

EDMUND D. EDELMAN
Third District

DEANE DANA
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

INSTITUTE OF GOVERNMENTAL STUDIES LIBRARY
JAN - 2 1990
UNIVERSITY OF CALIFORNIA

CHIEF ADMINISTRATIVE OFFICER'S MESSAGE

RICHARD B. DIXON
CHIEF
ADMINISTRATIVE
OFFICER

Los Angeles County government plays a vital role in the life of all people who live or work in the County or who take advantage of its cultural, educational and recreational opportunities. This Budget-in-Brief presents highlights of the County's 1989-90 budget. This year, we are also looking back over the accomplishments of Los Angeles County government in the decade since 1980.

THE CHALLENGES OF THE 1980'S

The early 1980's seriously tested county governments in California. Los Angeles County government lost 60 percent of its principal source of revenue, the property tax, as a result of voter approval of Proposition 13 in 1978. State government acted to replace about 75 percent of this loss, but the cost was a transfer of fiscal authority to the State and scarcity of discretionary funds for local needs such as recreation, land use planning, fire protection, building and safety, and maintenance of facilities and equipment. Reductions in federal programs added to the difficulties in funding mandated health, mental health and other human services programs.

As the decade continued, the Los Angeles County region emerged as an area of unparalleled economic and population growth. This created a new challenge — that of providing satisfactory government services to a rapidly growing population in an era of "taxpayer revolt" and scarce local government resources. In addition, the growth of new urban problems, such as drug trafficking, violent crime, child abuse, homelessness and AIDS, required priority attention.

MEETING THE CHALLENGES OF THE 1980'S

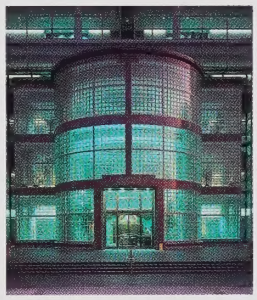
Convinced that effective services could be provided within available resources and sensitive to the message of taxpayers, the Los Angeles County Board of Supervisors led County government in a series of initiatives designed to maximize the resources available to the County. These initiatives included:

- **Contracting with the private sector:** Contracting-out of services has enabled the County to meet growing public service demands without increasing the County payroll or building costly new facilities. In addition, the resulting cost savings have permitted maintenance of more community services. An added bonus has been an increase in jobs and economic opportunities in the private sector. This major initiative continues as we identify more services that can be provided as well or better by the private sector.

- **Productivity:** The Board of Supervisors, responding to the need to maintain service levels in an era of diminishing government resources, created the Los Angeles County Productivity Advisory Commission in late 1980. This 17-member body, comprised of private citizens representing industry, business, and academia, reported back to the Board with recommendations which became the basis of a comprehensive Productivity Improvement Program. That program requires each County department to establish productivity goals consistent with the Countywide plan, to measure results, and to reward performance. The Board of Supervisors, recognizing that to save money it is oftentimes necessary to spend money, established, with the assistance of the Productivity Advisory Commission, the Productivity Investment Fund. This fund allows County managers to borrow "seed" money for productivity improvement projects. These loans are then repaid from savings generated by the projects.

- **Personnel Incentives/Compensation:** Success of the County's efforts to improve productivity depended upon its ability to gain the support of its managers and employees. The civil service system was reformed to focus on performance rather than longevity. County manager salaries were geared to documented results in improving service delivery through higher productivity. This led to the "Performance Based Pay" program, a method whereby specific goals and standards are established in the form of a formal performance contract. The manager is held accountable under this contract and his/her salary is determined by measuring achievements against these specific goals. To assist departmental managers in meeting their goals, most traditional central personnel functions have been decentralized. Departmental management is now able to classify and set compensation levels for specific positions to address employee recruitment and retention problems. Departmental managers can also take advantage of the decentralized examination process to recruit needed skills and reward those employees who have demonstrated ability and shown a willingness to further the goals of the County.

- **Consolidation of Functions:** Departments were consolidated to eliminate duplicated efforts and administration. The 53 departments operated by the County at the beginning of the decade has now been reduced to 39. Specific examples of large-scale consolidations are the Departments of Public Works and Internal Services. The Public Works Department represents a merging of the majority of agencies responsible for the construction and maintenance of infrastructure such as roads, flood control, sewer and drainage maintenance, waterworks, airports, and street lighting. The Internal Services Department reflects the consolidation of the facilities management, real estate, building crafts, fleet maintenance, purchasing and data processing functions.



- **Financial Innovations:** In order to meet the public's growing demand for services in an era of limited and uncertain funding, we have aggressively pursued alternatives for financing essential governmental services. This has involved drawing upon our experience as a major governmental entity and integrating it with techniques utilized in the private sector. We have maximized interest income through innovative but prudent borrowing and investment of County treasury funds. Public/private sector partnerships have been formed to increase the productivity of the County workforce by providing state-of-the-art equipment and facilities. In addition, a program was initiated with the private sector to develop available County-owned properties maximizing their revenue generating potential.

ACCOMPLISHMENTS IN COMMUNITY SERVICES

As a result of initiatives to maximize resources, a significant number of accomplishments took place during the past decade of which the Board of Supervisors may be justifiably proud.

Accomplishments in Justice Programs

- **Courthouse Construction:** Five new courthouses were constructed to serve the communities of Hollywood, Van Nuys, East Los Angeles, Bellflower and Downey.

- **Night Court:** The nation's first full criminal double session court was implemented in Los Angeles County to better utilize existing courthouses and to expedite criminal trials.
- **Automation:** New systems were developed in the courts, Probation, District Attorney, Sheriff and Public Defender's departments to manage civil, traffic and criminal case tracking functions and speed up court processes for the community.

Accomplishments in Public Safety

- **New Sheriff Stations:** Five new sheriff stations were constructed to serve the communities of Walnut, Altadena/La Crescenta, Lost Hills and Avalon.
- **New Fire Stations:** Eleven new fire stations were constructed to serve Diamond Bar, Walnut, Palmdale, Inglewood, Commerce and other communities.
- **New Jails:** Three new jails and 4,000 jail beds were added to the County jail system to relieve overcrowding and prevent the release of dangerous criminals.
- **Cal-ID System:** The Cal-ID System, representing the finest available technology in fingerprint identification and utilized so successfully in the infamous Night Stalker case, was installed by the Sheriff to aid in criminal investigations.
- **Hazardous Materials Squads:** Three HAZMAT fire squads and four Health Department response teams were created in response to growing environmental concerns over hazardous materials.
- **Police and Fire Communications:** Over $98 million has been invested to develop computer-assisted dispatch systems for the Sheriff and Fire departments to assure immediate deployment in emergencies.
- **Earthquake and Emergency Preparedness:** The Southern California Earthquake Survival Program (ESP) was initiated to provide training and education for the public in preparing for and coping with the impact of a major earthquake and the ensuing disruption of communications, utilities and transportation. Los Angeles County, in conjunction with other Southern California counties and most cities, has provided extensive training, including mock disaster drills, to all of its employees in order to ensure responsiveness in meeting the public's needs. Substantial capital investments have been made in seismically safe command and communication facilities to make sure that local government will be able to provide critical disaster relief services.

Accomplishments in Human Services

- **Olive View Medical Center:** A wonderful new 350-bed hospital was constructed in Sylmar to serve the San Fernando Valley.
- **Department of Children's Services:** This new department was created to focus, in one location, the County's efforts to provide for children's welfare including prevention and treatment of abuse and neglect.
- **Comprehensive Health Centers:** Two new comprehensive health centers were opened in Long Beach and El Monte to meet the expanded outpatient health needs of these communities.
- **Mental Health:** The Augustus F. Hawkins Mental Health and Clinical Science

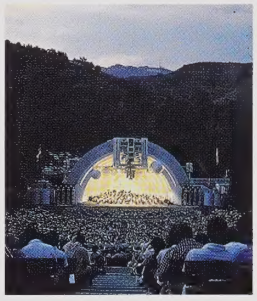
Building at Martin Luther King Jr. Medical Center was completed and a completely remodeled psychiatric emergency room was opened at Harbor-UCLA Medical Center.

- **Specialized Health Facilities and Clinics:** New facilities were opened to treat Alzheimer patients, spinal cord injuries, stroke victims, AIDS patients, and sufferers of other illnesses requiring specialized care.
- **Public/Private Health Care Partnerships:** In 1986, a tripartite agreement between Los Angeles County (LAC), the University of Southern California (USC), and National Medical Enterprises (NME) helped pave the way for construction of a new privately operated 275-bed tertiary care hospital on land acquired from the County. This facility is scheduled for completion in 1991. Since 1987, professional medical services at LAC/USC Medical Center have been provided by USC pursuant to a unique agreement negotiated between the Department of Health Services and the University.

Accomplishments in Culture and Recreation

- **Parks and Other Recreational Sites:** This past decade saw the opening of the Pan Pacific Regional Park in Los Angeles, the Kenneth Hahn State Recreational Area in Baldwin Hills, numerous neighborhood parks, the public opening of the Virginia Robinson Gardens in Beverly Hills, a $7 million beach refurbishment program, and the development of an additional 90 miles of hiking and equestrian trails.
- **Museum and Library Expansion:** The Anderson Gallery and the Japanese Pavilion of Art at the Los Angeles County Museum of Art, and the Discovery Center at the Museum of Natural History, were opened in partnership with the private sector. New libraries were opened in Walnut, San Fernando and Willowbrook.

- **XXIII Olympiad:** A high point of the 1980's for Los Angeles County government was the co-hosting of the 1984 Summer Olympic Games. County departments participated in providing security, health services, facilities and locations for the Olympics and contributed to the highly successful traffic mitigation plan which is now being used as a model throughout the world.
- **Disney Concert Hall:** During the late 1980's Los Angeles County accepted a gift of $50 million from Mrs. Walt Disney to finance construction of a new concert hall. We have begun plans for this facility and anticipate that it will be completed in time to be a major addition to our cultural environment in the 1990's.



Accomplishments in Management

- **Accountability, Decentralization and Competition:** Employment contracts linking pay to performance were implemented for County department heads. Line managers were given more authority and responsibility, and private sector expectations for cost, quality and service were established.
- **Profit Sharing Program:** A program was implemented whereby County departments that produce savings can use these savings to fund new service programs or augment current programs.
- **Innovation and Productivity Investment Funds:** These special funds were created to provide grants to County departments to fund innovative and cost-effective ways to provide public services.

- **Systems:** The first phases of a state-of-the-art Criminal Justice Information System were implemented to assist justice departments in the sharing of criminal information for better coordination of law enforcement, defense, prosecution and court processing activities.
- **Employee Relations/Benefits:** The County focused its attention on improving employee relations and on providing, at lower cost, a more flexible benefit package for its employees. Los Angeles County opted out of Social Security and began providing various benefit options (i.e. Flexible Benefit, Choices, Thrift, Savings, and Deferred Compensation Plans) to represented and nonrepresented employees giving them greater control of their financial futures and the ability to customize benefit packages. Federal and State tax laws permit the County to provide improved compensation through these plans to recruit and retain a skilled workforce at a significantly lower cost to the taxpayers.

THE CHALLENGES OF THE 1990'S

Under the leadership of the Board of Supervisors, County departments have done a remarkable job in responding to the growth in the demand for services in the County during the 1980's while still containing costs. The 1989-90 County Budget summarized in the forthcoming pages describes County resources and how these resources will be used to provide a wide range of services to County residents. The mission of the County is to provide and market quality services that the public wants, needs, and will pay for. As part of the annual budget process, each County department prepares a "mission statement" consistent with that of the County as a whole. In addition, specific goals and accomplishments are enumerated to monitor progress.

The accomplishments of County government in the past decade have established a foundation for the 1990's. During the next decade, Los Angeles County's population and economic base will continue to grow, bringing increased prosperity and opportunity to our residents. Along with increased prosperity will come additional local revenues. We stand ready with a better trained, better equipped and more highly motivated workforce to maximize the benefit of these additional revenues in providing the services that our residents need in the final decade of the twentieth century.

We look forward to implementing our strategic plan as we address the opportunities which will be brought about by the growth in our resident population and the growth we will experience as the dominant international trade center in the Western United States. We will focus our attention on public protection, essential health and human services, and continued recreational and cultural development while keeping pace with the infrastructure requirements of our growing community. We want Los Angeles County to continue to be a most desirable worksite and home for our residents and a preferred partner in trade with our neighbors on the Pacific Rim. We will expand our participation in partnerships with other governments, the private sector and the community to arrive at innovative solutions which maximize our resources as we address our County's needs in the next decade and the twenty-first century beyond.

We in County government are proud to be key participants in serving the most exciting, dynamic, diverse area in the world. We look forward to the challenges of the future.

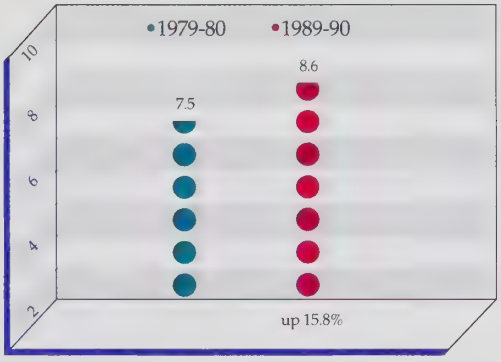
LOS

1980

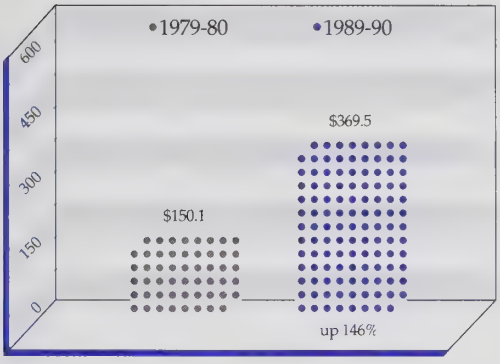
ANGELES

1990

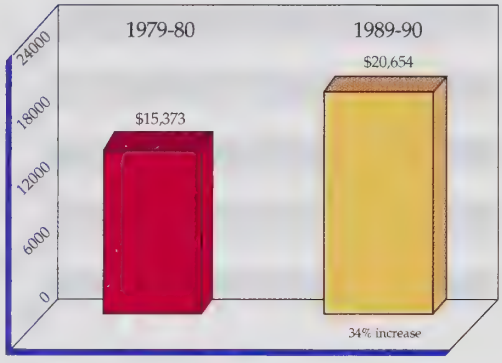
1980 • 1990 COMPARISON



TOTAL POPULATION
(in millions)

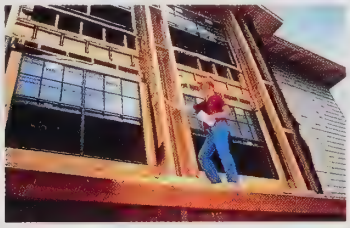


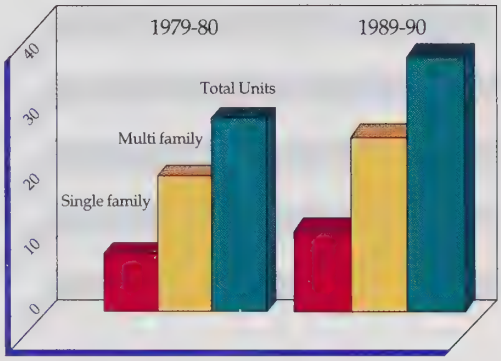
TOTAL LOCAL ASSESSED VALUATION*
(in billions)



PERSONAL INCOME PER CAPITA
(in *constant* dollars)

* The actual market value has increased significantly more than shown because reassessments are limited to 2% per year except for new construction and change of ownership by Article 13A of the State Constitution adopted in 1978.





HOUSING STARTS
(in thousands)

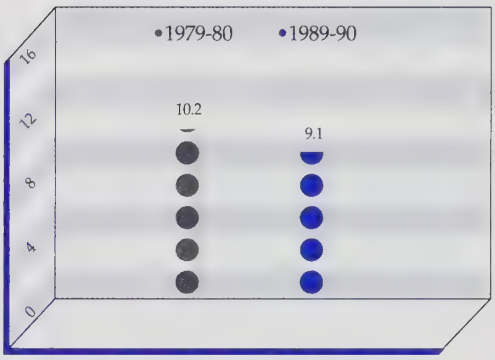
NORTH COUNTY CORRECTIONAL FACILITY

BONELLI REGIONAL PARK

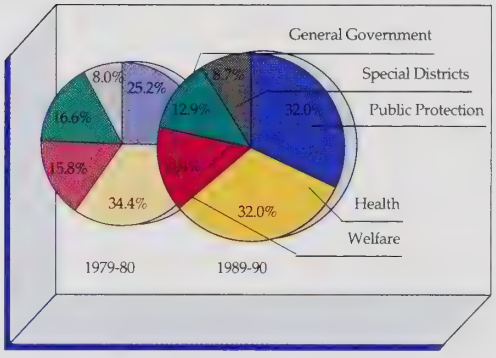
OLIVE VIEW MEDICAL CENTER

LOS ANGELES COUNTY MUSEUM OF ART

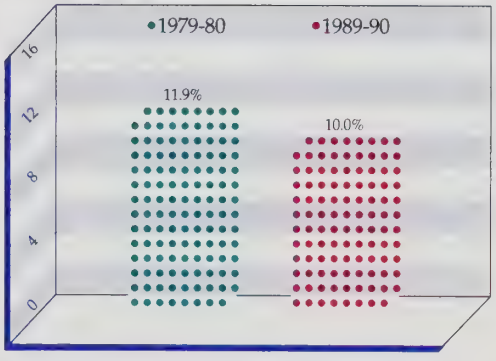
1980 • 1990 COMPARISON



COUNTY WORKERS
(per 1,000 residents)



POSITIONS BY FUNCTION
(percent)



NUMBER OF WELFARE RECIPIENTS
(as a percent of population)

REQUIREMENTS AND REVENUE SOURCES

The total County Budget for 1989-90 provides for expenditures of $9.692 billion, which are financed by the County's share of property taxes, State and Federal funds, and other revenues. The budget funds a variety of programs in five major areas:

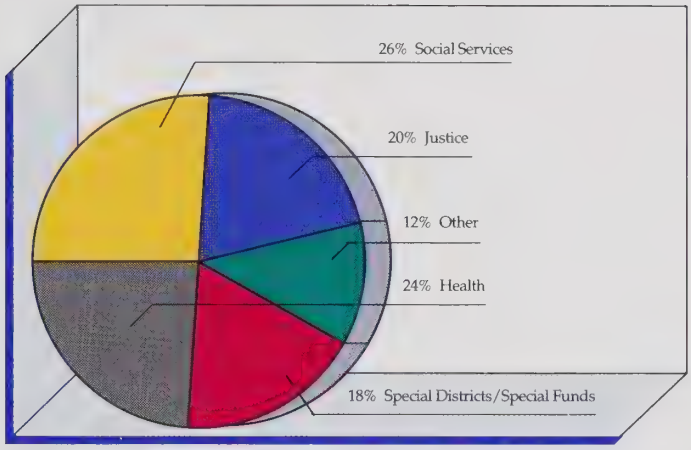
- Justice and Public Safety — includes law enforcement, municipal and superior courts administration, and probation services.
- Health Services — includes provision of both inpatient and outpatient health care services to County residents, and the administration of public and mental health programs.
- Social Services — includes services to abused and neglected children, assistance and aid to families with dependent children, and services to seniors.
- Other General Services — includes the financing for the government of the County, the administration of elections, development and maintenance of County parks, beaches and museums, as well as property tax assessment and collection functions.
- Special Districts/Funds — includes those requirements financed by specific revenues (special funds) or those requirements established as a special district supported by local assessments. Examples of special districts are Fire Protection, Street Maintenance, Waste Disposal and Flood Control. The special fund category covers a variety of programs, such as Housing and Community Development, Public Library services, and courthouse construction.

Since the passage of Proposition 13 in 1978, the County's primary revenue source has shifted from general-purpose property taxes to State special-purpose revenue. Consequently, the growth in health, mental health, welfare and social services has been limited by the availability of State funding for these programs. Escalating criminal caseloads have resulted in the need for increased local and state expenditures for jail and court facilities. As a result, there has been a shift in resources from human services to public protection.

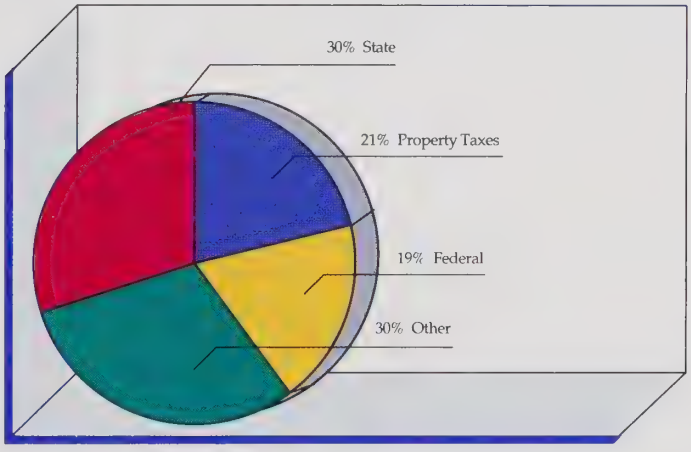
In the past decade, there has also been a significant retreat by the Federal government in funding provided to local governments. While the State attempted to fill this gap, assistance from both sources combined has declined as a percent of the total budget from the 1980 levels. In addition, many other shifts in both program and funding responsibilities have occurred over the past decade. These included: the implementation of Trial Court Funding and the Amnesty programs, elimination of the federally funded Revenue Sharing and Comprehensive Employment and Training Act programs, major changes in the property tax laws, and the passage by the electorate of a tax on tobacco products (financing needed Health programs). Recognizing the need for further detention facilities, the voters also passed a Bond issue in 1986 designed to provide funds for additional jail beds.

To manage local financing losses, the Board of Supervisors has sought to maximize other revenues emphasizing cost recovery for specific services through user fees and benefit assessments. Additionally, the Board has invested resources in revenue generating activities with notable success in the area of Health Services. In order to maintain quality services, vigorous programs have been initiated to increase productivity thus reducing costs further.

REQUIREMENTS FOR 1989-90



REVENUE SOURCES FOR 1989-90



ALLOCATIONS

The information on these two pages summarizes how the 1989-90 total County Budget is allocated among the major County government areas of service.

PUBLIC PROTECTION — $1,942,705,771

Criminal Justice Information System	4,038,000
Justice Construction Funds	122,524,661
District Attorney	172,079,000
Emergency Preparedness	35,521,000
Grand Jury	862,000
Marshal	7,975,000
Medical Examiner-Coroner	10,832,000
Municipal and Justice Courts	207,423,000
Probation	221,668,000
Public Defender	64,530,000
Sheriff	868,675,110
Superior Court and County Clerk	189,892,000
Other Related Services	36,686,000

FIRE PROTECTION SERVICES — $334,247,318

RECREATIONAL AND CULTURAL SERVICES — $312,373,462

Arboreta and Botanic Gardens	3,787,000
Beaches and Harbors	67,432,051
Museum of Art	14,841,000
Museum of Natural History	11,818,000
Music Center/Performing Arts	8,409,000
Parks and Recreation	142,391,411
Public Library	63,695,000

PUBLIC WORKS-ROAD, FLOOD AND OTHER RELATED SERVICES — $968,949,160

HEALTH CARE, HOSPITALS, PUBLIC HEALTH SERVICES AND MENTAL HEALTH — $2,332,034,110

PUBLIC ASSISTANCE AND SOCIAL SERVICES — $2,555,496,489

Children's Services	391,438,000
Community and Senior Citizens Services	74,411,489
Military and Veterans Affairs	1,097,000
Public Social Services	2,088,550,000

GENERAL GOVERNMENT AND SERVICES — $381,823,745

Administrative Officer	30,086,000
Affirmative Action Compliance Office	1,153,000
Assessor	71,758,000
Auditor-Controller	17,721,000
Board of Supervisors	14,556,000
County Counsel	13,186,000
Internal Administration	882,000
Internal Services	150,396,745
Registrar-Recorder	41,208,000
Treasurer and Tax Collector	40,877,000

COMMUNITY DEVELOPMENT COMMISSION/ HOUSING AUTHORITY — $223,218,000

INSURANCE AND LOSS RESERVES/ OTHER FINANCING ELEMENTS — $641,342,000

TOTAL — $9,692,190,055

MAJOR LOCAL REVENUES

PROPERTY TAXES

Property taxes are the largest source of local discretionary revenue for the County. Property, both land and buildings, is valued by the Assessor and taxed at 1% of the market value, as established with the passage of Proposition 13 in 1978. As shown on the chart below, for each dollar paid by local property owners, the County receives an average of 44 cents. It is estimated that the County will receive $1.6 billion in property taxes during this fiscal year. The County's share of property taxes is extremely important because it is the principal source of revenue for such critical local services as law enforcement, fire protection, flood control, library services, recreation, and many other services.

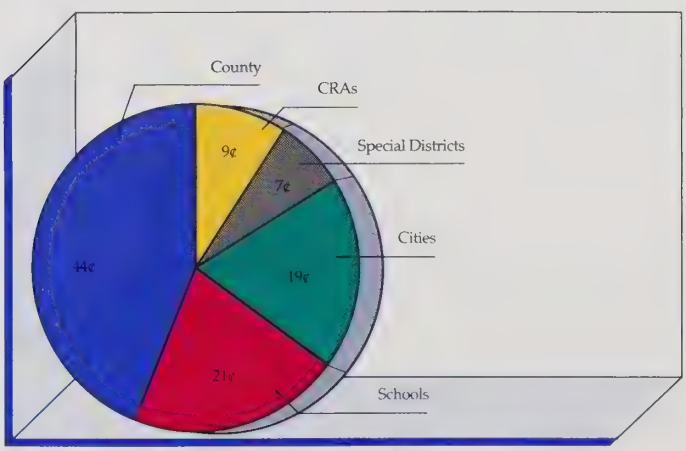
VEHICLE LICENSE FEES

Vehicle license fees are the second largest discretionary revenue source to the County. It is estimated that approximately $362 million will be received in 1989-90. The vehicle license fee is an annual 2% tax on the market value of California registered motor vehicles. The tax is collected by the State, and distributed to all cities and counties based on population.

OTHER LOCAL REVENUES

Compared to cities, counties are significantly constrained by State law from raising local revenues. License and permit fees, not to exceed the cost of issuance, are collected from the users of the programs. The County receives a share of fines and forfeitures from traffic, parking, and other violations. In addition, the County receives deed transfer taxes collected by the Registrar-Recorder when ownership of property is transferred. The County also receives a share of sales taxes collected in the unincorporated areas of the County.

DISTRIBUTION OF PROPERTY TAX DOLLAR
(in cents)



DEBT MANAGEMENT

The County incurs short-term debt obligations to meet annual cash flow requirements and long-term obligations to spread the cost of major capital projects over their useful life to provide County residents immediate as well as future benefits.

TAX-EXEMPT NOTES

The County implemented a cash management program in 1977 to meet periodic General Fund cash flow shortages. Since the program's inception, the County has issued tax anticipation notes (TANs) and/or tax and revenue anticipation notes (TRANs) each year in amounts up to $1 billion. Over the past ten years, this program has grown based on the needs of the budget. On July 3, 1989, the County issued $950 million in TRANs which will mature July 2, 1990 and are payable from moneys received or accrued in fiscal year 1989-90.

TAXABLE NOTES

In 1987, the County introduced a taxable short-term note program for purposes of investment and reinvestment. The past two years, the County has issued and retired $2 billion in taxable notes. In 1989-90, the County will borrow up to $900 million in taxable notes.

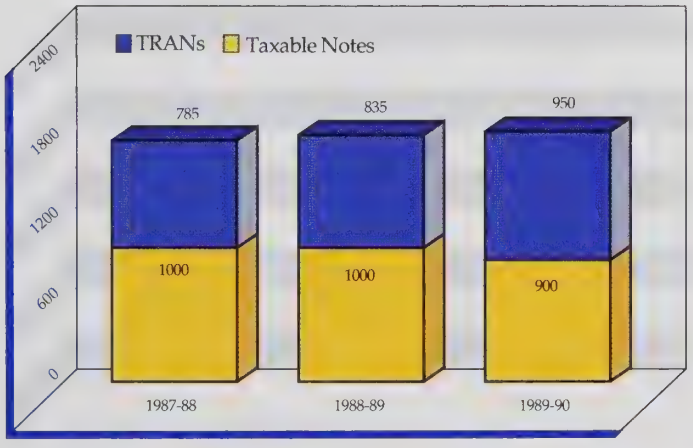
Recently, the County developed and financed a $100 million Yen Loan Agreement to finance a portion of the County's liability in the employee's retirement system. This was the first transaction of this type to be issued by a public agency and involved securities purchased by a Japanese syndicate on a private placement basis.

LONG-TERM OBLIGATIONS

The county incurs long-term obligations through general-obligation bonds requiring two-thirds approval of the electorate, lease obligations for buildings and equipment and pension-obligation certificates.

SHORT-TERM BORROWING TREND

Fiscal years 1987-88 through 1989-90
(in millions)



POPULATION

The County of Los Angeles accounts for approximately 31% of the total population of the State of California and is larger than 42 of the 50 states. The population of the County has increased by 43% since 1960 and by 16% since 1980.

RANKING AMONG MOST POPULOUS STATES

Rank	State	Population (in millions)
1	California	28.2
2	New York	17.9
3	Texas	16.8
4	Florida	12.4
5	Pennsylvania	12.0
6	Illinois	11.5
7	Ohio	10.9
8	Michigan	9.3
	Los Angeles County	**8.6**
9	New Jersey	7.7
10	North Carolina	6.5

POPULATION GROWTH*

Year	Population
1940	2,785,643
1950	4,151,687
1960	6,038,771
1970	7,041,980
1980	7,477,503
1986	8,155,299
1987	8,403,532
1988	8,555,900
1989	8,650,337
Incorporated Area	7,697,931
Unincorporated Area	952,406
TOTAL	8,650,337

ESTIMATED POPULATION BY DISTRICT**

	1980	1989
First District	1,523,191	1,762,101
Second District	1,498,214	1,733,207
Third District	1,487,969	1,721,354
Fourth District	1,459,821	1,688,792
Fifth District	1,508,308	1,744,883
TOTAL	7,477,503	8,650,337

REGISTERED VOTERS BY DISTRICT***

	1980	1989
First District	624,798	705,474
Second District	553,394	640,740
Third District	591,032	601,530
Fourth District	722,832	792,708
Fifth District	770,876	882,928
TOTAL	3,262,932	3,623,380

* California Department of Finance estimated figures.
Incorporated and Unincorporated Area figures have been adjusted for incorporation of Diamond Bar.
** Estimated figures are proportionately based upon the 1980 Census.
*** Source: Office of Registrar-Recorder, County of Los Angeles, Figures are for October 1980 and 1989.

The following pages give brief descriptions of each County department's major areas of responsibility, its 1989-90 Budget and employee allocation, and the specific kinds of services that the department provides. The descriptions also highlight new or changed activities planned for 1989-90.

ADMINISTRATIVE OFFICER

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 30.1	(-2.70)	0.31
Positions	386	(-11.76)	0.49

MISSION

On behalf of the Board of Supervisors, lead County government in providing and marketing quality services that the public wants, needs, and will pay for.

MAJOR SERVICES

Prepares the annual proposed budget; implements Board policies; directs the County's human resources program, including employee relations and salaries and benefits administration; and coordinates duties related to the County's emergency preparedness.

The 1989-90 Budget maintains all priority programs supporting the Department's mission. In addition, the 1989-90 Budget reflects the negotiated increases in salaries and employee benefits; transfer of Personnel Contract Services to the Internal Services Department; and consolidation of the Protocol function into the Chief Administrative Office. The Budget also reflects the reduction in staffing required to absorb the negotiated salary increase as well as the additional curtailment which resulted from the deliberations of the budget by the Board of Supervisors.

AFFIRMATIVE ACTION COMPLIANCE OFFICE

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 1.2	2.56	0.01
Positions	21	(-4.55)	0.03

MISSION

Responsible for affirmative action compliance within County departments and agencies.

MAJOR SERVICES

Develops, monitors, and enforces affirmative action compliance within County government; advises the Board of Supervisors on the development and/or deficiencies of affirmative action programs; and ensures that County contractors are in compliance.

The 1989-90 Budget continues the Board of Supervisors strong commitment to affirmative action compliance efforts.

AGRICULTURAL COMMISSIONER/ WEIGHTS AND MEASURES

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 14.2	10.45	0.15
Positions	297	6.95	0.38

MISSION

Administer and enforce laws and policies regarding standards for marketable foods, plants, weighing and measuring devices, and other commodities; control and eradicate plant and animal pests.

MAJOR SERVICES

Eliminates and prevents invasions of pests such as fruit flies which are harmful to crops; controls and eradicates noxious weeds; inspects produce and other commodities to ensure that they meet standards for public health, quantity, and quality; inspects gas pumps, scales, and other commercial measuring devices to ensure that they work accurately.

The 1989-90 Budget provides for the early detection and eradication of harmful agricultural pests and increased revenue to offset costs of controlling pests and hazardous weeds and of enforcing produce quality standards.

ANIMAL CARE AND CONTROL

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 9.7	3.09	0.10
Positions	226	0.04	0.29

MISSION

Regulate, license, and provide humane care and control of animals.

MAJOR SERVICES

Enforces State and local ordinances pertaining to the humane care of animals; the impounding of dogs, cats, horses, fowl, cattle, sheep, and other domestic animals; and the rescue, capture or return to nature of wild animals. Issues licenses for dogs and certain wild animals. Inspects and licenses animal establishments. Conducts voluntary registration of cats. Operates low-cost rabies vaccination and spay and neuter programs utilizing County and private veterinarians.

The 1989-90 Budget reflects the addition of four contract cities which now purchase shelter services from the County.

ARBORETA AND BOTANIC GARDENS

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 3.8	0.21	0.04
Positions	89	9.39	0.11

MISSION

Develop, maintain, and manage botanical gardens and arboreta located in four major climatic environments of Los Angeles County.

MAJOR SERVICES

Develops plant collections; grows and tests plants from all parts of the world; conducts research in horticultural, botanical, and related environmental problems; disseminates horticultural and botanical information, and maintains a reference library and herbarium.

The 1989-90 Budget enhances the scientific and educational programs through increased private support.

ASSESSOR

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 71.8	11.15	0.74
Positions	1,434	10.91	1.82

MISSION

Establish value for all taxable property within the County.

MAJOR SERVICES

Prepares the assessment roll; processes exemption claims and ownership changes; updates map records and legal property descriptions; reappraises transferred property, new construction, mobile homes, and apartments; and provides support to the Assessment Appeals Board.

The 1989-90 Budget allows for full-time staffing of field offices to enhance public access and organizational changes which, while streamlining operations, permit the more timely development of the assessment roll. The Budget also provides additional resources to increase productivity through office automation and allows for additional appraiser trainee classes which are critical in meeting increasing workload demands.

AUDITOR-CONTROLLER

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 17.7	3.75	0.18
Positions	407	6.49	0.52

MISSION

Provide professional financial leadership as the County's auditor, controller, accounting officer, and paymaster.

MAJOR SERVICES

Maintains financial control over the centralized accounting records and transactions of the County and school and special districts; issues warrants on the County Treasury; conducts operational and financial audits of County departments, the Courts, special districts, and concessionaires; computes property tax rates and apportions tax revenues to public agencies.

The 1989-90 Budget continues augmentation of the County's additional functions and the phased development and implementation of the Countywide Timekeeping and Payroll/Personnel System; provides for enhanced Countywide Accounting and Purchasing System reporting; and allows for augmented property tax processing operations, including the implementation of the Secured Tax Roll System. The Budget also reflects new sources of revenue and contracting and productivity efforts.

BEACHES AND HARBORS

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 67.4	17.43	0.70
Positions	360	0.14	0.46

MISSION

Provide beach lifeguard services and administer and supervise development, maintenance, and operation of Marina del Rey.

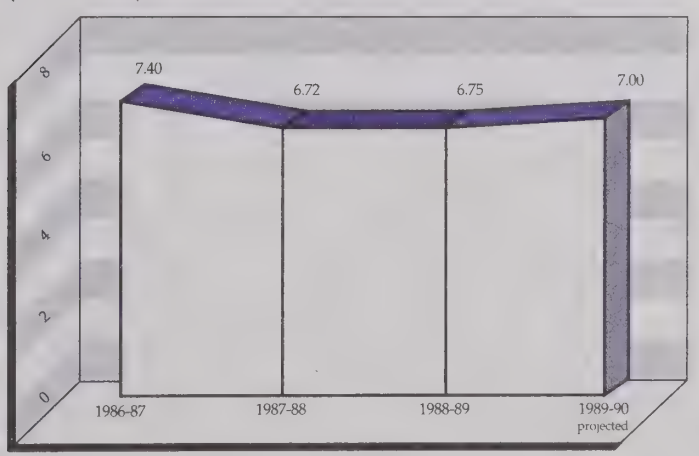
MAJOR SERVICES

Plans, develops, and maintains facilities and property leases at Marina del Rey. Coordinates all beach programs including rescue boat, lifeguard, and maintenance services, and operates recreational vehicle and parking lots.

The 1989-90 Budget provides for continuation of contracting efforts and lease negotiations, including administration of leasehold condominium sales at Marina del Rey; and additional resources to implement an information systems plan and acquire real estate consultant services.

BEACH RESCUES

(in thousands)



BOARD OF SUPERVISORS

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 14.6	24.34	0.15
Positions	229	0.44	0.29

MISSION

Serve as the governing body of the County.

MAJOR SERVICES

The Board of Supervisors enacts ordinances, directs overall operation of County departments and districts and oversees delivery of services to the unincorporated area of the County. The Executive Office of the Board records and communicates official acts of the Board of Supervisors; staffs commissions; and the Assessment Appeals Board; and provides accounting, procurement, and payroll services to the Board and other County departments.

The 1989-90 Budget allows the Board to continue development of an automated record-keeping and information system. The Budget also reflects a $2.2 million increase for various discretionary community support projects.

CHILDREN'S SERVICES

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 391.4	10.19	4.04
Positions	3,428	(-0.51)	4.34

MISSION

Provide social, protective, and adoption services for children.

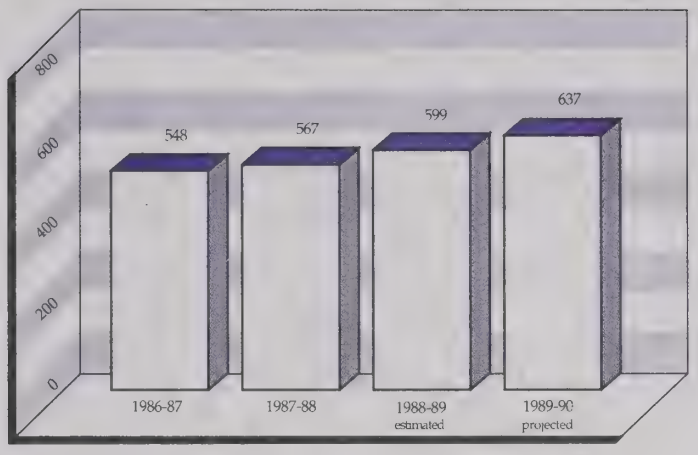
MAJOR SERVICES

Provides child welfare services to children at risk of abuse or neglect; renders emergency shelter care services for children by placing them in foster homes or as a last resort in the County-operated public emergency shelter facility, MacLaren Children's Center; inspects, licenses, and recruits foster homes; provides adoption services; administers specialized services including independent living training for youths nearing emancipation from foster care, and child abuse prevention and placement assistance for seriously emotionally disturbed children; administers Adoption Assistance and Foster Care payments, as well as the contracts for the child abuse and neglect prevention programs.

The 1989-90 Budget reflects significant cost reallocations from program changes in the Adoptions Division and negotiations with the State for increased Child Welfare Services funding. This will provide for improved quality of services in order to reduce the number of children who must be removed from their own homes.

CHILD WELFARE SERVICES

Contacts with abused/neglected children
(in thousands)



COMMUNITY AND SENIOR CITIZENS SERVICES

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 74.4	1.12	0.77
Positions	242	(-3.97)	0.31

MISSION

Provide and/or coordinate effective delivery of a variety of social services for adults, senior citizens, children, and disadvantaged persons.

MAJOR SERVICES

Administers State and Federal funds to provide employment, training, and support services through the Job Training Partnership Act (JTPA), Refugee Targeted Assistance, and Refugee Employment Social Services Programs; directs the County's community Action Agency Program aimed at the elimination of poverty in the County; functions as a State-designated Area Agency on Aging to coordinate, plan, and develop programs and services for older persons; administers the community-based components of the Justice System Subvention Program; administers the County's Domestic Violence and Dispute Resolution Programs; operates ten multipurpose service centers and four senior centers; gathers, evaluates, and distributes the results of agricultural and home economics research through the University of California Cooperative Extension; and provides coordination of Countywide activities for the homeless.

The 1989-90 Budget maintains current operations.

COMMUNITY DEVELOPMENT COMMISSION/HOUSING AUTHORITY

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 223.2	8.82	2.30
Positions	—	—	—

MISSION

Administer the County's housing and community development programs.

MAJOR SERVICES

Administers Federal housing assistance to privately owned rental units (Section 8) in unincorporated areas and 58 cities; distributes the Community Development Block Grant (CDBG) entitlement for the Urban County of Los Angeles, which includes the participating cities and the unincorporated areas of the County; manages and maintains the Commission's existing public housing inventory; provides for low- and moderate-income housing development and rehabilitation in unincorporated areas of the County and participating cities; administers County redevelopment projects; coordinates community business revitalization, including loan assistance for small businesses and utilization of the CDBG Float Loan program.

The 1989-90 Budget reflects increased funding authorizations from the United States Department of Housing and Urban Development.

CONSUMER AFFAIRS

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 1.1	12.54	0.01
Positions	27	3.92	0.03

MISSION

Provide an effective consumer protection program.

MAJOR SERVICES

Responds to consumer problems in the marketplace, investigates and resolves complaints of unethical or deceptive business practices, and refers selected complaints to law enforcement or regulatory agencies. Conducts consumer/merchant mediation sessions. Administers a Small Claims Court Advisory Program and provides dispute settlement services.

The 1989-90 Budget continues current consumer protection efforts.

COUNTY COUNSEL

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 13.2	1.91	0.14
Positions	234	2.64	0.30

MISSION

Provide timely and effective legal representation and advice and counsel of the highest professional caliber to the County, the Board of Supervisors, and other public officers and agencies.

MAJOR SERVICES

Advises on the law as it applies to County operations; drafts legal documents; represents the County in civil actions, administrative proceedings, and dependency courts; and assists in representing the County's position in the State Legislature.

The 1989-90 Budget allows for productivity enhancements through office automation and continues the contracting programs for attorney, paralegal, secretarial, and clerical support.

CRIMINAL JUSTICE INFORMATION SYSTEM

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 4.0	7,591.43	0.04
Positions	—	—	—

MISSION

Finance development of automated justice information systems.

MAJOR SERVICES

Provides for coordinated information sharing among various agencies of major criminal justice information systems through implementation of long-range plan recommendations prepared by the multiagency information systems advisory body.

The 1989-90 Budget reflects funding to integrate the gang reporting evaluation and tracking system into the criminal justice information system and funding for a network.

DISTRICT ATTORNEY

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 172.1	12.71	1.78
Positions	2,584	37.24	3.27

MISSION

Represents the people in all felony prosecutions and in all misdemeanor prosecutions where there is no city prosecutor, and enforces child-support laws.

MAJOR SERVICES

Prosecutes individuals charged with crimes; investigates potential criminal cases involving narcotics, gang-related crimes, child abuse, major fraud, consumer fraud, and environmental crimes; enforces family-support laws; and collects child-support payments.

The 1989-90 Budget reflects the impact of SB 709 Judgeships, the In-Lieu Probation Violation Program, Specialized Crimes Prosecution and Family Support Program enhancements.

EMERGENCY PREPAREDNESS AND RESPONSE

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 35.5	(-25.07)	0.37
Positions	—	—	—

MISSION

Provide funding to reflect the Board of Supervisors' commitment to directing and coordinating emergency preparedness activities Countywide.

MAJOR SERVICES

Provides resources for the administration and coordination of County services required during a major disaster.

The 1989-90 Budget provides funding for design of an Emergency Operations Center (EOC) and development of a general government integrated radio system. The reduction in funding reflects a transfer of EOC construction costs to bond financing.

FIRE DEPARTMENT

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 334.2	21.82	3.45
Positions	2,857	2.54	3.62

MISSION

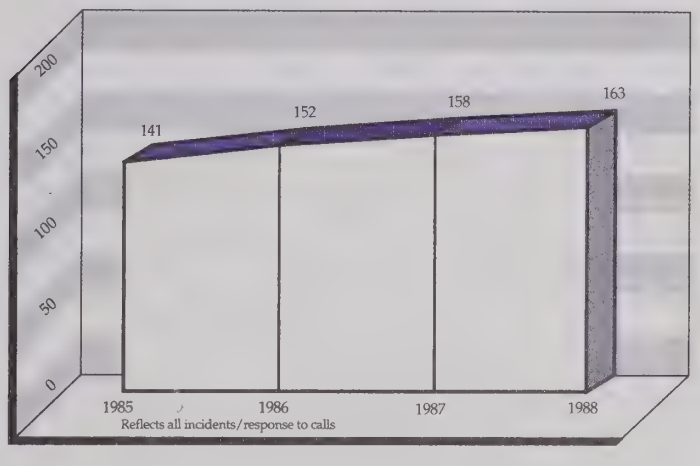
Provide fire suppression and prevention, paramedic, and rescue services.

MAJOR SERVICES

The Fire Department, comprised of the Forester and Fire Warden and the Consolidated Fire Protection District, suppresses fires in 48 cities and all unincorporated areas including wilderness areas; responds to hazardous materials incidents; enforces all laws pertaining to fire prevention; responds to all requests to emergency medical treatment; conducts fire prevention educational programs and forestry services; and coordinates with fire insurance organizations, water purveyors, and building and planning officials to develop optimum fire insurance gradings.

The 1989-90 Budget provides for the Board-approved Hazardous Materials Disclosure Program (State-mandated); construction of new and replacement stations; continued development of the Command & Control Dispatching and Communications Center; the development of a Model Emergency Preparedness Plan; and additional staffing for increased services and workload requirements in various cities and unincorporated areas of the County. The Budget also reflects implementation of a new Helicopter Replacement Fund.

FIRE DEPARTMENT WORKLOAD COMPARISON
(in thousands)



GRAND JURY

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 0.9	32.43	0.01
Positions	—	—	—

MISSION

Audit local government agencies, and recommend indictments when warranted of all public offenses.

MAJOR SERVICES

Considers criminal matters and presents indictments to the Court when warranted, inquires into the operation of public prisons, examines records of all offices of the County, and investigates misconduct charges against public officers.

The 1989-90 Budget reflects the addition of a special prosecutor for a jail informant case.

HEALTH SERVICES

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 2,095.7	10.69	21.62
Positions	23,890	1.13	30.28

MISSION

Safeguard the health of the entire community through the prevention and control of disease and the provision of comprehensive health care.

MAJOR SERVICES

Enforces State and County laws related to public health. Provides a full range of health services including communicable disease control and treatment; preventive and investigative public health services; 24-hour emergency medical care; clinical and hospital care; training of health care professionals; a program of environmental management including sanitation and the control of toxic wastes; drug abuse, alcoholism, and AIDS programs; and the prevention of infectious diseases of animals and of diseases common to animal and man.

The 1989-90 Budget allows for the expansion of AIDS inpatient/outpatient services, increased public health hazardous materials emergency response teams, and program enhancements for public health, prenatal care, and emergency rooms.

HUMAN RELATIONS COMMISSION

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 1.3	4.68	0.01
Positions	20	(-4.76)	0.03

MISSION

Promote constructive relations among diverse racial, ethnic, and religious groups in Los Angeles County.

MAJOR SERVICES

Provides educational, research, and conflict resolution services. Works with public, private, and community groups to reduce prejudice and discrimination in our community. Holds Countywide hearings and develops and presents educational programs, workshops, and seminars.

The 1989-90 Budget maintains the Commission's conflict resolution, crisis intervention, and hate crime monitoring services.

INSURANCE AND LOSS RESERVES/OTHER FINANCING ELEMENTS

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 641.3	18.28	6.62
Positions	—	—	—

MISSION

Provide financing for required Countywide costs which are not included in departmental and other budget summaries.

MAJOR SERVICES

Funds the cost of various insurance premiums, and provides reserves for anticipated and unanticipated judgments against the County; funds a nominal general reserve; finances the purchase of County equipment through issuance of tax-exempt bonds; and budgets a delinquency reserve for property taxes based on collections.

NTERNAL ADMINISTRATION

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 0.9	(-4.02)	0.01
Positions	7	(-13.33)	0.01

MISSION

Provide for independent Commissions and for other activities that are not associated with a specific County department.

MAJOR SERVICES

Provides for the Civil Service Commission, which adjudicates appeals within the Civil Service System; the Employee Relations Commission, which rules on County labor relations matters; and the Local Agency Formation Commission, which rules on activities related to formations, dissolutions, annexations, and detachments of cities, counties, and districts. Also provides for the centralized appropriation of employee benefits that is expenditure-distributed among County departments.

The 1989-90 Budget maintains current operations.

INTERNAL SERVICES DEPARTMENT

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 150.4	(-0.77)	1.55
Positions	4,028	(-1.93)	5.10

MISSION

Market, sell, and deliver high quality, cost effective support services in a competitive and entrepreneurial environment.

MAJOR SERVICES

Provides for the acquisition, maintenance, repair, and security of facilities, equipment, motor vehicles, and communication and data processing systems. Manages the County's capital construction program and the purchase, sale, and lease of County property.

The 1989-90 Budget formally consolidates the County's purchasing, data processing, and facilities management functions under a single departmental administration and reflects further decentralization of services.

JUSTICE FACILITIES CONSTRUCTION

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 122.5	20.22	1.27
Positions	—	—	—

MISSION

Provide resources to finance the construction and renovation of Superior and Municipal courthouses and jails to meet increasing workload demands.

MAJOR SERVICES

The Robbins Courthouse Construction, Criminal Justice Facility Temporary Construction, and Detention Facilities Construction Funds provide resources to implement the Master Courthouse Construction Program approved by the Board of Supervisors on August 9, 1988, as well as provide resources to help finance critical jail construction to comply with a Federal court order.

MARSHAL

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 8.0	37.88	0.08
Positions	865	2.61	1.10

MISSION

Provide security services to the Municipal Courts and serve legal documents.

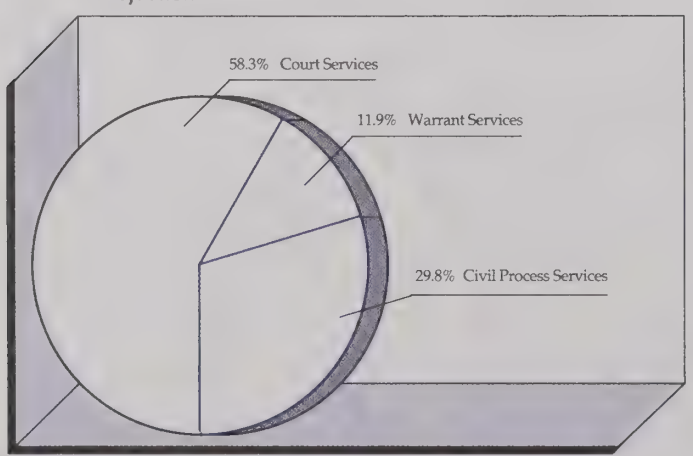
MAJOR SERVICES

Serves all writs, warrants, and other legal documents that the Municipal, Superior, or Justice Courts direct; provides bailiffs, prisoner custody officers, and other necessary support personnel for security and assistance to all the Municipal Courts in Los Angeles County.

The 1989-90 Budget provides for full-year staffing for SB 709 Judgeships, and additional positions for court security. The costs for the Marshal are being charged to the Municipal Courts. The Budget also reflects implementation of a new Marshal Processing Fee Fund for vehicle purchases.

MARSHAL WORKLOAD

1989-90 Projection



MEDICAL EXAMINER-CORONOR

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 10.8	15.66	0.11
Positions	171	6.22	0.22

MISSION

Investigate and determine the cause and mode of all sudden, violent, or unusual deaths.

MAJOR SERVICES

Conducts post-mortem field and medical investigations, preserves evidence, holds inquest hearings, and makes disposition of bodies after the inquiry.

The 1989-90 Budget provides additional funding for costs associated with mandated coroner services, contracting efforts, and automation of various coroner functions.

MENTAL HEALTH

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 236.4	2.39	2.44
Positions	1,375	(-13.41)	1.74

MISSION

Provide care and treatment of mentally disordered individuals through County-operated mental health clinics and hospitals, State hospitals, and private contract providers.

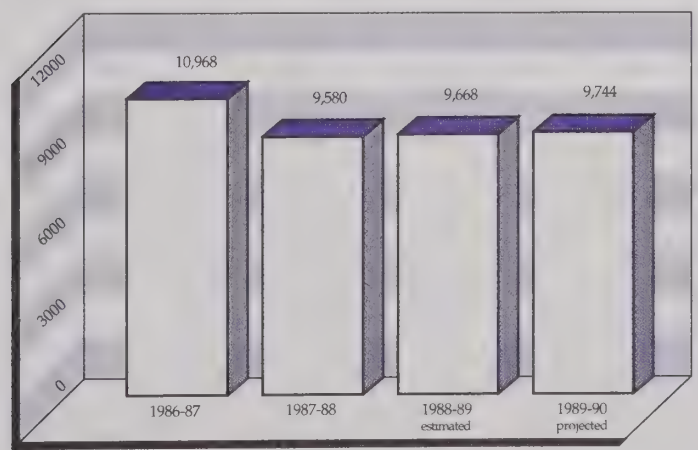
MAJOR SERVICES

Provides inpatient hospitalization, continuing care services, residential treatment and daycare services, and outpatient treatment; directs special efforts toward providing services to specific target populations such as children and adolescents, the mentally ill jail population, the aged, the homeless mentally ill, and multiethnic and cultural groups.

The 1989-90 Budget provides for increased State hospital costs, increased costs for residential care, and a new adolescent subacute residential program.

MENTAL HEALTH

Acute Hospital Patients



MILITARY AND VETERANS AFFAIRS

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 1.1	(-4.76)	0.01
Positions	20	(-4.76)	0.03

MISSION

Assist veterans and their dependents in pursuing benefits to which they are entitled under Federal and State laws.

MAJOR SERVICES

Operates Patriotic Hall, a veterans' memorial building containing offices, meeting rooms, library, auditorium, and gymnasium; provides burials for veterans; and assists veterans and dependents in pursuing service-related claims against the Federal government and obtaining needed support services.

The 1989-90 Budget finances the continuation of programs to train, employ, and assist eligible veterans and provides for increased medical outreach services to elderly veterans confined in long-term care facilities.

MUNICIPAL AND JUSTICE COURTS

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 207.4	15.35	2.14
Positions	2,069	10.33	2.62

MISSION

Administer and operate Municipal Courts.

MAJOR SERVICES

The 24 Municipal Courts and one Justice Court have jurisdiction over preliminary hearings for felonies, small claims cases up to $2,000, civil cases involving $25,000 or less, misdemeanor crimes, and violations of city and County ordinances.

The 1989-90 Budget provides for State block grant funding through SB 709, the full-year funding of eight judges for SB 709 and supplemental funding of $11.1 million. The Budget also includes Marshal operating costs and mandatory expenses for court reporters, expert witnesses, private counsel, and indigent defense services.

MUSEUM OF ART

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 14.8	7.73	0.15
Positions	116	(-16.30)	0.15

MISSION

Maintain, conserve, and display permanent art collections, and provide for special installations and exhibitions.

MAJOR SERVICES

Acquires, preserves, researches, exhibits, and provides for the educational use of works of art in all media. Offers varied activities including film series, concerts, lectures, tours of collections, and student and adult classes.

The 1989-90 Budget provides for continued use of contracted clerical, custodial, and security services.

MUSEUM OF NATURAL HISTORY

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 11.8	(-3.29)	0.12
Positions	161	(-3.59)	0.20

MISSION

Acquire, preserve, identify, classify, and conduct research on collections; maintain permanent and temporary exhibits for the public.

MAJOR SERVICES

Provides public exhibitions, educational programs and research in the natural sciences and western history. Maintains Page Museum in Hancock Park, which exhibits a major ice-age collection.

The 1989-90 Budget maintains and promotes educational, research, and outreach programs and includes six months' funding for needs associated with the opening of the Great Bird Hall.

MUSIC AND PERFORMING ARTS COMMISSION

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 1.2	(-6.58)	0.01
Positions	—	—	—

MISSION

Serve in an advisory capacity to the Board of Supervisors in recommending financial assistance to local arts organizations.

MAJOR SERVICES

Upon recommendations of the Music and Performing Arts Commission, provides financial assistance to local arts organizations.

The 1989-90 Budget provides for financial assistance to 50 performing arts organizations; 150 instrumental performances in County parks, community centers, libraries, and probation camps; and grants to emerging arts organizations.

MUSIC CENTER OPERATIONS

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 7.2	14.86	0.07
Positions	1	—	—

MISSION

Provide the County's contribution in support of the Music Center.

MAJOR SERVICES

The Music Center is a cooperative operational effort between community interests and the County of Los Angeles.

The 1989-90 Budget provides for ushers, maintenance, power plant, utilities, parking, security, and custodial services to support the Music Center Complex. The Budget also reflects increased maintenance requirements.

PARKS AND RECREATION

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 142.4	26.17	1.47
Positions	941	(-2.26)	1.19

MISSION

Maintain and administer the County's parks, golf courses, and recreation areas.

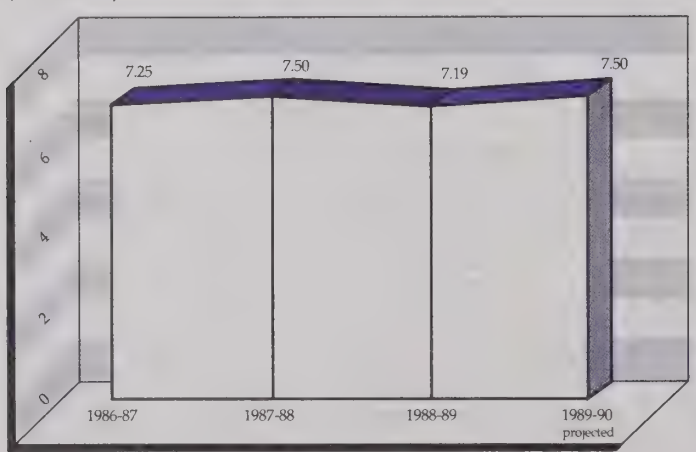
MAJOR SERVICES

Plans, designs, and maintains local and regional County parks, golf courses, and special recreation facilities; provides regional and community recreation programs; and acts as liaison to the Parks and Recreation and Fish and Game Commissions.

The 1989-90 Budget continues the solicitation of proposals for additional private-sector-funded development and provides for an innovative approach to improve public safety and maintain recreation services at County parks. Funding for vehicle replacement and State Bond funding for capital improvements is also included.

REGIONAL PARK ATTENDANCE

(in millions)



	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 221.7	9.48	2.29
Positions	3,917	3.79	4.96

MISSION

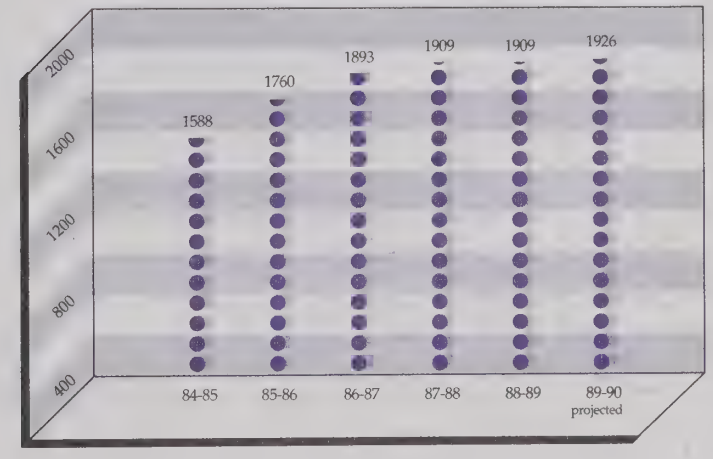
Investigate and supervise adults and juveniles and house juveniles accused or convicted of criminal acts.

MAJOR SERVICES

Serves the Courts and community by conducting pre-sentence investigations on adults and juveniles convicted of crimes; supervises adult and juveniles placed on probation; collects fines and restitution from probationers; disburses restitution to victims of crime; provides secure detention in juvenile halls and control and rehabilitation programs in camp facilities for minors; provides group home and foster care placement for minors; and contracts for gang prevention services.

The 1989-90 Budget provides increased staffing for the 14-Day Investigation Program, In-Lieu Probation Violation Program, and the opening of Challenger Memorial Youth Center.

PROBATION JUVENILE HALLS AVERAGE POPULATION



PUBLIC DEFENDER

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 64.5	13.12	0.67
Positions	833	2.71	1.06

MISSION

Provide legal representation to indigents.

MAJOR SERVICES

Defends all persons, including juveniles, who are financially unable to employ counsel and who are charged with a crime; provides counsel in the Superior, Municipal, and Justice Courts and for appeals to higher courts; and represents indigent persons in mental health and conservatorship proceedings and in certain limited types of civil proceedings.

The 1989-90 Budget provides for full-year funding for SB 709 Judgeships, expansion of the In-Lieu Probation Violation Program, and the transfer of attorney unavailability costs from the Mandatory Expense Budget.

PUBLIC LIBRARY

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 63.7	15.48	0.66
Positions	872	4.03	1.10

MISSION

Meet informational, educational, and recreational needs of a highly diverse public through a network of 91 community-focused libraries. Utilize current technology and expert staff to satisfy the customer's need to know and to support lifelong learning and knowledge through self-education in a welcoming environment.

MAJOR SERVICES

Provides full range of modern library and informational services. Offers special services such as information and referral in four languages, consumer health information, and special resources for the American Indian, Asian Pacific, and Latino communities. Operates Language Learning Centers in 14 locations.

The 1989-90 Budget reflects the implementation of an automated circulation system and additional staffing to enhance accountability for library operations. Also includes funding for plans to construct additional facilities.

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 2,088.6	2.97	21.55
Positions	7,644	1.31	9.69

MISSION

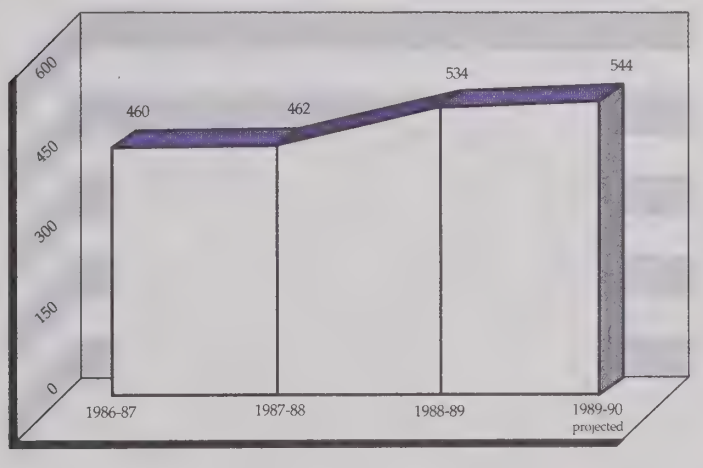
Administer public assistance and social programs mandated by the State and Federal governments.

MAJOR SERVICES

Administers the Aid to Families with Dependent Children (AFDC), Refugee Cash Assistance (RCA), Indigent Aid (General Relief), Special Circumstances, In-Home Supportive Services (IHSS), Food Stamps, Medi-Cal, Adult Protective Services, Out-of-Home Care, Refugee Social Services, Information and Referral Services, and the Greater Avenues for Independence (GAIN) Program.

The 1989-90 Budget provides for an additional 99 positions for a larger quality control staff and increased workload.

INDIGENT AID CASES
(thousands)



	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 968.9	(-1.06)	10.00
Positions	3,665	1.24	4.65

MISSION

Manage the development and preservation of roads, bridges, flood control facilities, sewers, and airports. Administer water distribution, water conservation, waste management, and pollution control programs. Enforce building code regulations for land development and private construction activities.

MAJOR SERVICES

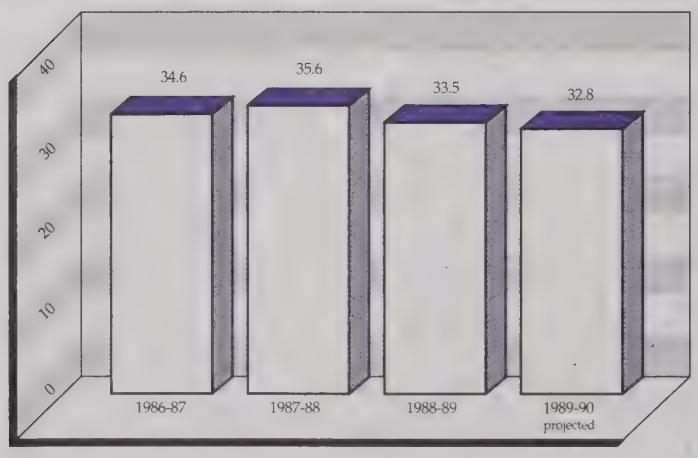
Provides the planning, engineering, design, construction, operation, maintenance, and repair of roads, bridges, bikeways, lighting, traffic signals, storm drains, channels, dams, debris basins, seawater barriers, and other facilities to support the road and flood control programs.

Reviews, processes, and issues permits for land development and construction activities in approximately 3,000 square miles of unincorporated and contract cities' area. Designs and maintains a system of main-line sewers, sewage pumping stations, and treatment plants. Serves as the County Surveyor and operates five general aviation airports.

The 1989-90 Budget provides for the continued implementation of the five-year Traffic Signal Synchronization Program to improve traffic flow along 43 routes in 50 cities in the County. Also financed are the implementation of an underground storage tank cleanup pilot program, and continued identification of potential landfill sites as well as expansion of existing sites in concurrence with the Solid Waste Management Action Plan. The Budget provides funding for a new asset development program to generate future year revenue streams to enhance public works services and continues funding for the above-noted major public works services.

BUILDING PERMITS ISSUED

Unincorporated area and contract cities
(in thousands)



	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 10.4	12.47	0.11
Positions	156	4.00	0.20

MISSION

Promote the physical, social, and economic development of the County.

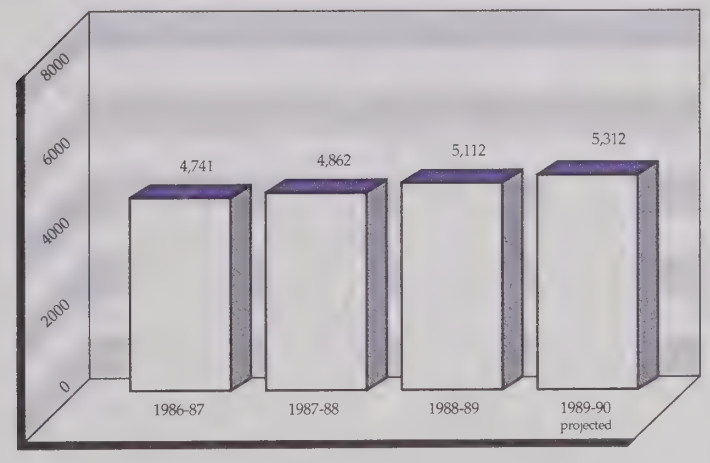
MAJOR SERVICES

Prepares and maintains the County's General Plan including area and community plans. Administers the County's subdivision and zoning ordinances; develops and maintains a base of information on conditions in the County; and develops programs to encourage implementation of the County's General Plan.

The 1989-90 Budget continues the Zoning Consistency Program, General Plan Revision Program, and the implementation of three local coastal plans; expands efforts to streamline land use permit processing operations; and provides for the completion of local land use plans for the Twin Lakes, Lennox, West Athens-Westmont, and unincorporated Santa Clarita Valley communities. The Budget also reflects enhanced contracting efforts and new productivity efforts including expanded office automation and an improved working environment.

REGIONAL PLANNING CASELOAD

Land Use Permits



REGISTRAR-RECORDER

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 41.2	1.06	0.43
Positions	584	0.26	0.74

MISSION

Register voters and maintain voter files; conduct elections; record and issue copies of records of real estate transactions, births, deaths, and marriages.

MAJOR SERVICES

Conducts Federal, State, local, and special elections, registers voters, and maintains voter files. Checks petitions for initiative, referendum, and recall measures; records legal documents that establish ownership of real property; and maintains files of birth, death, and marriage records.

The 1989-90 Budget continues the automation of election and registration functions; reflects the establishment of the Vital and Health Statistics Trust Fund; and provides additional reimbursement from participating jurisdictions for the Uniform District/Governing Board, Gubernatorial and General Law Elections.

SHERIFF

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 868.7	(-0.17)	8.96
Positions	11,163	9.44	14.15

MISSION

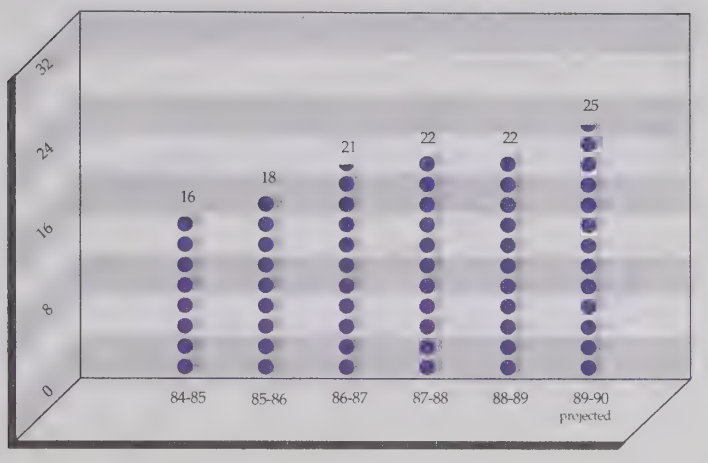
Enforce State laws and local ordinances, provide incarceration of adult inmates, and provide security services for the Superior Court.

MAJOR SERVICES

Enforces State laws and local ordinances in the unincorporated areas and maintains law and order in all cities within the County; participates in programs of rehabilitation, prevention of crime, and suppression of delinquency; directs and coordinates emergency services; maintains security and assists in the functions of the Superior Court; and operates County detention facilities.

The 1989-90 Budget provides for 963 additional positions for jail detention needs, medical staffing, gang and narcotics enforcement, patrol, court, and contract cities services, and various other law enforcement cost savings related to the Sheriff's efforts to civilianize. The Budget also reflects implementation of the new Automated Fingerprint Indetification and Countywide Warrant System Funds.

SHERIFF JAIL FACILITIES
AVERAGE ANNUAL INMATE POPULATION
(thousands)



SUPERIOR COURT/ COUNTY CLERK

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 189.9	12.41	1.96
Positions	2,633	10.56	3.34

MISSION

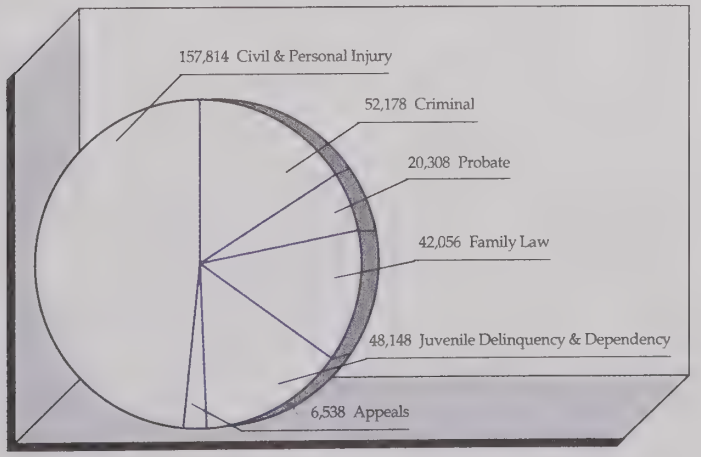
Administer and operate the Superior Court.

MAJOR SERVICES

The Superior Court has ten districts which handle civil matters over $25,000 and family law, probate, and mental health cases, felony criminal trials, juvenile delinquency and dependency issues and appeals from the Municipal Courts. The County Clerk/Executive Officer of the Superior Court administers the Court's non-judicial activities and support functions, as well as issues marriage licenses, receives business filings, and maintains the County Records Center (Archives).

The 1989-90 Budget provides continued implementation of the State Trial Court Funding agreement. The Budget also includes rent-a-judge contract, Trial Court Delay Reduction Program, and mandatory court expenses.

SUPERIOR COURT WORKLOAD
(filings)



TREASURER AND TAX COLLECTOR

	1989-90 AMOUNT	% CHANGE FROM 88-89	1989-90 % OF TOTAL
Budget (in millions)	$ 40.9	7.74	0.42
Positions	954	9.15	1.21

MISSION

Manage the County's treasury; provide for the collection and investment of funds; and serve as Public Administrator of estates of mentally disabled persons and decedents in accordance with State law.

MAJOR SERVICES

Provides for the collection, custody, investment, and disbursement of all County general, schools, and special district funds; directs billings and collections on taxable property and for services provided by County departments such as health, legal counsel, and child support payments. Issues and collects fees for business and public health licenses.

The 1989-90 Budget reflects additional funding to enhance public service and to process workload increases related to the secured property tax operations. The Budget also provides for continued services related to the administration of developer bond issuances, cash management, investment and financial services, and includes provisions to continue issuance, billing, and collection of health and business licenses and related fees.

BOARD OF SUPERVISORS

Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Kenneth Hahn
Second District, Room 866

Deane Dana
Fourth District, Room 822

Peter F. Schabarum
First District, Room 856

Edmund D. Edelman
Third District, Room 821

Michael D. Antonovich
Fifth District, Room 869

Administrative Officer
Richard B. Dixon
Chief Administrative Officer
713 Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Affirmative Action Compliance Office
Robert Arias
Affirmative Action Compliance Officer
780 Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Agricultural Commissioner/Weights and Measures
E. Leon Spaugy
Agricultural Commissioner/Director of Weights and Measures
3400 La Madera Avenue
El Monte, CA 91732

Animal Care and Control
Frank R. Andrews, Director
11258 South Garfield Avenue
Downey, CA 90242

Arboreta and Botanic Gardens
Francis Ching, Director
301 North Baldwin Avenue
Arcadia, CA 91006

Assessor
John J. Lynch
Assessor
320 Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Auditor-Controller
Mark H. Bloodgood
Auditor-Controller
525 Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Beaches and Harbors
Ted L. Reed, Director
13837 Fiji Way
Marina del Rey, CA 90291

Board of Supervisors
Larry Monteilh, Executive Officer
383 Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Children's Services
Robert L. Chaffee, Director
425 Shatto Place
Los Angeles, CA 90020

Community and Senior Citizens Services
Robert G. Medina, Director
3175 West Sixth Street, 3rd Floor
Los Angeles, CA 90020

Community Development Commission/ Housing Authority
David N. Lund, Executive Director
2525 Corporate Center Place
Monterey Park, CA 91754

Consumer Affairs
Shirley Goldinger, Director
B-96 Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

County Counsel
DeWitt W. Clinton
County Counsel
648 Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

District Attorney
Ira K. Reiner
District Attorney
18-709 Criminal Courts Building
210 West Temple Street
Los Angeles, CA 90012

Forester and Fire Warden
P. Michael Freeman, Fire Chief
1320 North Eastern Avenue
Los Angeles, CA 90063

Health Services
Robert C. Gates, Director
313 North Figueroa Street, Room 936
Los Angeles, CA 90012

Internal Services Department
William F. Stewart, Director
1100 North Eastern Avenue
Los Angeles, CA 90063

Marshal
Robert F. Mann
Marshal
L-4 Criminal Courts Building
210 West Temple Street
Los Angeles, CA 90012

Medical Examiner-Coroner
Ronald Kornblum, M.D.
Chief Medical Examiner-Coroner
1104 North Mission Road
Los Angeles, CA 90033

Mental Health
Roberto Quiroz, Director
2415 West Sixth Street
Los Angeles, CA 90057

Military and Veterans Affairs
Joseph N. Smith, Director
1816 South Figueroa Street
Los Angeles, CA 90015

Municipal Court Judges Association
S. Clark Moore, Chairperson

Larry P. Fidler, Presiding Judge
of Los Angeles Municipal Court

Edward M. Kritzman, Court
Administrator for Los Angeles
Municipal Court
110 North Grand Avenue
Los Angeles, CA 90012

James H. Weaver, Chairperson of
the Municipal Court Administrator
Association
415 West Ocean Boulevard
Long Beach, CA 90802

Museum of Art
Dr. Earl A. Powell III, Director
5905 Wilshire Boulevard
Los Angeles, CA 90036

Museum of Natural History
Dr. Craig C. Black, Director
900 Exposition Boulevard
Los Angeles, CA 90007

Parks and Recreation
Rodney E. Cooper, Director
433 South Vermont Avenue
Los Angeles, CA 90020

Probation
Barry Nidorf
Chief Probation Officer
9150 East Imperial Highway, Room N-31
Downey, CA 90242

Public Defender
Wilbur F. Littlefield
Public Defender
14400 Irwin Street Mall, 10th Floor
Van Nuys, CA 91410

Public Library
Sandra F. Reuben, Chief Deputy
P.O. Box 7011
7400 East Imperial Highway
Downey, CA 90242

Public Social Services
Eddy S. Tanaka, Director
3401 Rio Hondo Avenue
El Monte, CA 91731

Public Works
Thomas A. Tidemanson, Director
900 South Fremont Avenue
Alhambra, CA 91803

Regional Planning
James Hartl, Director
1390 Hall of Records
320 West Temple Street
Los Angeles, CA 90012

Registrar-Recorder
Charles Weissburd
Registrar-Recorder
5557 Ferguson Drive
Los Angeles, CA 90022

Sheriff
Sherman Block
Sheriff
266 Hall of Justice
211 West Temple Street
Los Angeles, CA 90012

Superior Court/County Clerk
Richard P. Byrne, Presiding Judge

Frank S. Zolin, County Clerk/
Executive Officer of the Superior
Court and Jury Commissioner
Room 204 County Courthouse
111 North Hill Street
Los Angeles, CA 90012

Treasurer and Tax Collector
Sandra M. Davis
Treasurer and Tax Collector
437 Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

A listing of telephone numbers for the above departments is given under the heading "LOS ANGELES COUNTY" in the Los Angeles Telephone Directory. Local numbers are listed under the same heading in area directories.

CAPITAL PROJECTS

Each year, the Board of Supervisors allocates a portion of the County's overall Budget for improvements of the County's structures and facilities and for acquisition of new facilities to meet increased service needs. These capital projects are financed through grants, lease-back arrangements, bonds, general and special district funds, and special justice facility construction funds created by surcharges on fines.

Listed below by Supervisorial District are the capital projects funded within departmental budgets for 1989-90.

FIRST SUPERVISORIAL DISTRICT	$ 36,523,799
Downey Municipal Court	343,543
Southeast Municipal Court	3,244,800
Citrus Municipal Court	200,000
Norwalk Superior Court	1,006,500
Pomona Municipal Court	338,741
Santa Anita Municipal Court	1,393,137
Fire Station #64	1,236,000
Rancho Los Amigos Hospital	2,798,970
Downey Admin Center	2,899,000
Arcadia Regional Park	165,000
Brea Heights Park	6,000,000
La Mirada Regional Park	106,600
Mayberry Local Park	422,050
Peck Road Basin Regional Park	100,174
Peter F. Schabarum Regional Park	1,310,000
Sorenson County Park	216,000
Valleydale Park	377,760
Various Parks — First District	5,490,451
Whittier Narrows Recreation Area	225,000
Brackett Field	1,201,000
El Monte Airport	629,000
Pico Rivera Sheriff Station	262,500
Temple Sheriff Station	6,000,000
All Other Capital Projects	557,573

SECOND SUPERVISORIAL DISTRICT	$ 26,600,394
Culver City Municipal Court	562,650
Inglewood Municipal Court	900,000
LAC/Harbor — UCLA Medical Center	550,000
Martin Luther King Medical Center	3,007,030
Baldwin Hills Radio Site	125,711
Alondra Regional Park	311,500
Bethune Park	72,441
Del Aire Local Park	170,600
Enterprise Park	82,500
Jesse Owens Regional Park	123,000
Keller Park	151,875
Kenneth Hahn State Recreation Area	12,785,049
Ladera Local Park	269,964
Lennox Park	163,500
Mona Park	382,000
Roosevelt Local Park	399,986
South Region Headquarters	100,000
Various Parks — Second District	4,335,488
Victoria Golf Course	500,000
Will Rogers Regional Park	56,900
Athens-Woodcrest Waterworks Dist #1	551,200
Miramonte Park Water Main — Dist #16	645,000
Willowbrook Water Main — Dist #10	286,000
All Other Capital Projects	68,000

THIRD SUPERVISORIAL DISTRICT	$ 22,013,038
East L. A. Municipal Court	1,043,044
Van Nuys Superior Courthouse	300,000
Emergency Operations Center	5,050,000
Hall of Justice	179,212
Edwin Roybal Comp Health Center	31,873
LAC/USC Medical Center	1,090,475
Civic Center Power Plant	993,289
Atlantic Avenue Park	32,000
Belvedere Local Park	430,000
City Terrace Park	285,500
Debs Regional Park	100,000
East L. A. Boxing Club	50,000
Hollywood Bowl	1,502,793
John Anson Ford Park	240,000
Obregon Local Park	215,000
Pan Pacific Park	467,450
Salazar Local Park	168,000
Various Parks — Third District	5,138,018
Biscailuz Center	1,083,880
Men's Central Jail	1,000,000
Sheriff Scientific Services Bureau	36,029
Sybil Brand Institute	2,417,798
Sheriff Transportation Bureau	131,467
All Other Capital Projects	27,210

FOURTH SUPERVISORIAL DISTRICT	$ 55,591,665
Dan Blocker Beach	320,000
Dockweiler State Beach	500,000
El Sol Beach	400,000
Malibu-Surfrider State Beach	428,700
Marina Del Rey	2,845,000
Nicolas Canyon Beach	3,250,000
Point Dume State Beach	691,100
Redondo State Beach	1,295,700
Topanga State Beach	690,000
Torrance Beach	700,000
Various County Beaches	3,029,000
White Point/Royal Palms Beach	2,000,000
Zuma Beach	2,550,000
Santa Monica Municipal Court	3,244,800
Southbay Municipal Court	4,779,121
West L. A. Municipal Court	11,615,400
Long Beach Court	1,065,000
Malibu Municipal Court	1,116,000
Charmlee Regional Park	548,389
Malibu Bluffs Local Park	1,543,931
Malibu Equestrian Trail	1,535,699
Santa Catalina Island	861,000
Various Parks — Fourth District	3,008,200
Sheriff Aero Bureau	6,300,000
Malibu Sheriff Station	314,000
All Other Capital Projects	960,625

FIFTH SUPERVISORIAL DISTRICT $ 67,036,316

Altadena Senior Center	282,000
North Hollywood Superior Court	3,981,000
Pasadena Municipal Court	2,508,600
Reseda Municipal Court	2,263,200
Alhambra Municipal Court	701,650
Antelope Municipal Court	106,054
Burbank County Courthouse	948,350
New Antelope Valley Courthouse	625,064
Newhall Municipal Court	200,000
Peter J. Pitchess Honor Rancho	100,000
Santa Monica Municipal Court	935,000
Del Valle Training Center	382,000
Malibu Forestry Unit	300,000
LAC/High Desert Hospital	199,773
Antelope Valley Facility	113,800
Antelope Valley Park	140,000
Apollo Regional Park	164,000
Castaic Lake Recreation Area	1,481,000
Castaic School District	284,518
Del Valle Park	350,000
Gates Canyon Park	513,050
Hasley Canyon Park	350,000
Lane Park	117,367
Loma Alta Park	143,000
Michillinda Park	250,000
Placerita Canyon County Park	120,435
Santa Clarita Valley Sports Center	1,815,835
Val Verde Regional Park	1,020,000
Various Parks — Fifth District	5,837,050
Vasquez Rocks Regional Park	110,334
Veterans Memorial Park	206,500
Mira Loma Probation Facility	505,000
Fox Airfield	1,091,000
Whiteman Airport	1,279,000
Acton Waterworks Dist #37	263,000
Northeast Waterworks Dist #35	273,000
Sun Village Water Main — Dist #5	523,000
Altadena/Crescenta Valley Sheriff Station	1,377,774
Mira Loma Facility	5,239,000
Palmdale Sheriff Station	1,400,000
Peter J. Pitchess Honor Rancho	27,949,962
Santa Clarita Valley Sheriff Station	400,000
All Other Capital Projects	186,000

VARIOUS NONDISTRICT PROJECTS $ 25,501,239

TOTAL CAPITAL PROJECTS $ 233,266,451

ESTIMATED POPULATION

of the 86 Cities of The County of Los Angeles*

Incorporated Cities	Population**	Incorporated Cities	Population**
Agoura Hills	19,410	La Verne	30,484
Alhambra	74,888	Lawndale	27,287
Arcadia	49,112	Lomita	20,294
Artesia	14,970	Long Beach	419,819
Avalon	2,486	Los Angeles	3,400,485
Azusa	38,227	Lynwood	53,714
Baldwin Park	63,279	Manhattan Beach	35,142
Bell	28,271	Maywood	24,634
Bellflower	60,900	Monrovia	34,002
Bell Gardens	38,319	Montebello	58,233
Beverly Hills	34,304	Monterey Park	64,645
Bradbury	930	Norwalk	90,775
Burbank	93,837	Palmdale	45,859
Carson	88,783	Palos Verdes Estates	15,009
Cerritos	58,372	Paramount	44,466
Claremont	36,530	Pasadena	132,171
Commerce	11,706	Pico Rivera	57,292
Compton	93,007	Pomona	119,934
Covina	43,249	Rancho Palos Verdes	45,984
Cudahy	20,685	Redondo Beach	64,720
Culver City	40,960	Rolling Hills	2,092
Diamond Bar***	54,037	Rolling Hills Estates	7,865
Downey	86,839	Rosemead	47,707
Duarte	21,326	San Dimas	32,520
El Monte	95,420	San Fernando	20,720
El Segundo	15,768	San Gabriel	34,925
Gardena	50,876	San Marino	13,817
Glendale	166,093	Santa Clarita	115,722
Glendora	47,404	Santa Fe Springs	16,415
Hawaiian Gardens	12,361	Santa Monica	96,461
Hawthorne	67,359	Sierra Madre	11,230
Hermosa Beach	19,764	Signal Hill	8,150
Hidden Hills	1,950	South El Monte	18,683
Huntington Park	51,217	South Gate	79,208
Industry	371	South Pasadena	24,488
Inglewood	102,252	Temple City	31,925
Irwindale	1,228	Torrance	142,153
La Canada Flintridge	20,809	Vernon	81
La Habra Heights	5,452	Walnut	26,424
Lakewood	76,512	West Covina	94,229
La Mirada	42,595	West Hollywood	38,381
Lancaster	82,182	Westlake Village	8,035
La Puente	33,564	Whittier	74,147

*As of January 1989
**Source: California Department of Finance, Population Research Unit
***Source: Regional Planning Department, Population Research

Many thanks to all who contributed. Special thanks to Otis/Parsons Brooklyn 7 Design Workshop for their design work, Loren Clapp for his help, Pete Saloutos for his photography, the Sheriff's Department for their time, and the Chief Administrative Office staff for their support.